

CONFIDENTIAL

76-362614

T-13

19 October 1976

MEMORANDUM FOR: Special Assistant to the  
Deputy Director of Central Intelligence

VIA : John F. Blake  
Deputy Director for Administration

FROM : [REDACTED] M. D.  
Director of Medical Services

SUBJECT : Office of Medical Services Research  
Efforts on International Terrorism

REFERENCE : SA/DDCI Memo dtd 5 Oct 76, Subject:  
Coordination of Research Effort Against  
International Terrorism

1. The Office of Medical Services has been conducting  
research on international terrorism on three general areas:

a. Studies of terrorist behavior

[REDACTED]

Additionally, in-depth studies are being conducted in  
the psychology of violent behavior, including  
environmental and cultural factors.

b. The victims of terrorism

Research is conducted in the psychological  
reactions and adaptations of individuals directly  
and indirectly victimized by terrorism. This effort  
has included studies of former hostages (including  
kidnap victims and prisoners of war) with a view  
toward developing techniques of hostage survival.

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SUBJECT: Office of Medical Services Research Efforts on  
International Terrorism

c. Crisis management

Research and development in the area of management techniques for the handling of terrorist incidents include the study of negotiating tactics as well as the behavioral characteristics of the negotiating situation.

2. Expansion of our research effort in the above areas is contemplated, but is currently limited by our resources.



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cc: DDA (w/ref)

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76-3626

5 October 1976

MEMORANDUM FOR: Director of Medical Services  
Director of Scientific Intelligence  
Director of Political Research  
Director of Technical Service  
Acting Director of Research and Development

FROM :  SA/DDCI 25X1A

SUBJECT : Coordination of Research Effort Against  
International Terrorism

REFERENCES : a.  23 August 1976 25X1A

b. NFIB-D-9.9/1, 23 September 1976

1. In line with my responsibility for coordinating the Agency effort on the terrorism target per references a and b, I am making an effort to ensure that research projects in this field avoid duplication and are fully relevant to the needs of the consumers. Therefore, I would very much appreciate it if your office could let me have a brief report covering the following points:

a. Description of existing research projects, if any.

b. Description of research projects that are planned and for which funds have been committed.

2. In addition, I would suggest that in the future before firm commitments are made to research efforts in this field that coordination be undertaken with me prior to the actual commitment of funds.

3. Finally, there are a growing number of seminars and conferences on the subject of terrorism being convened outside the

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This Notice Expires 1 September 1977

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LIAISON

23 August 1976

AGENCY LIAISON WITH DEPARTMENT OF STATE  
ON INTERNATIONAL TERRORISM

Effective immediately, [REDACTED], Special Assistant to the DDCI, is designated the Agency's principal official through whom liaison will be conducted with the Department of State on matters concerning the combat of international terrorism. [REDACTED] will work closely with Ambassador L. Douglas Heck, director of a new office in the Department of State for counterterrorism and Coordinator of the Cabinet Committee Working Group on terrorism. All Agency liaison with Ambassador Heck concerning international terrorism will be conducted through [REDACTED]

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[REDACTED]  
E. H. Knoche  
Deputy Director of Central Intelligence

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CL BY: [REDACTED]

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Attachment  
NFIB-D-9.9/1  
21 September 1976

MEMORANDUM FOR NATIONAL FOREIGN INTELLIGENCE BOARD PRINCIPALS

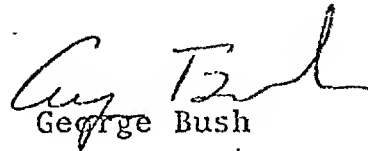
FROM : George Bush  
Chairman

SUBJECT: Intelligence Needed to Combat International Terrorism

1. The Secretary of State has advised me of his belief that the urgency and magnitude of the international terrorism problem require a strengthening of inter-departmental machinery designed to deal with this threat. He has appointed Ambassador L. Douglas Heck as Director of a newly structured State Department office to combat terrorism and designated Ambassador Heck to serve as the Coordinator of the Cabinet Committee Working Group on Terrorism. The Secretary has requested that I participate with his representatives in exploring ways in which the management and coordination of our overall effort to deal with acts of international terrorism can be improved.
2. As an essential element of this program there must be a continuing focus by organizations of the Intelligence Community on the acquisition and prompt dissemination of the intelligence needed to counter terrorist activity.
3. All NFIB organizations that have a capability to collect information on the plans, intentions and capabilities of groups or individuals engaging in international terrorist activities are requested to assure the currency of the requirements against which they are operating. Those organizations involved in the analysis and interpretation of such information are requested to pay particular attention to its expeditious dissemination.

4. I have designated [ ] as my representative 25X1A  
in dealing with the international terrorism problem, and have  
requested that he work with [ ] USAF 25X1A  
(Retired), of my Intelligence Community Staff, on Community  
aspects of the problem.

25X1A 5. I invite you to provide comments and suggestions to  
[ ] as to how we might improve our management and coord-  
ination arrangements so as to enhance responsiveness of the  
Intelligence Community to needs of the U.S. Government in this  
problem area. I will ask [ ] to keep the NFIB posted on 25X1A  
developments.

  
George Bush

SECRET

Executive Registry

76-3626/3

DD/S&T# 4673-76

ORD-2313-76

18 OCT 1976

25X1A

MEMORANDUM FOR: [REDACTED] SA/DDCI

SUBJECT : Office of Research and Development

REFERENCE : Memorandum from [REDACTED] dated 5 October 1976; Subject: Coordination of Research Effort Against International Terrorism; Executive Registry Number 76-3626

25X1A

1. This memorandum outlines the planned terrorism research programs of the Office of Research and Development. At present we have no terrorism projects under way. As requested in the referent, we will keep you advised of any future involvements we may have with terrorist research or related activities.

2. Current plans call for ORD to initiate work during FY-77 on two research programs related to terrorism. The Life Sciences Research Division is planning a program to study Terrorist Negotiating Strategies (\$60,000). This program and its background are described below:

a. Data describing terrorist activities have been collected throughout the course of history. These data have been subjected to active analysis during the preceding decade and are currently being meticulously analyzed to serve various purposes. These analytic efforts have addressed a number of activities which can be listed under the general heading of terrorism. For example, numerous authors have addressed the violent anti-war activities occurring in the U.S. as a direct outgrowth of the war in Vietnam. Others have examined international incidents growing out of the Arab-Israeli conflict and the civil strife in Ireland. Still others have dissected isolated terrorist acts undertaken by ill-defined groups of self-styled "terrorists."

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CL BY [REDACTED]

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SUBJECT: Office of Research and Development

b. The burgeoning interest in terrorism is, to a extent, an outgrowth of a recognized need (by various nations of the world) to protect the lives of innocent "bystanders" who become the unwilling targets of terrorist groups. In general, the above-mentioned analyses of terrorist activities have been directed toward gaining an accurate understanding of the character and composition of terrorist groups as well as the underlying causes which lead such groups to resort to violence. Insofar as possible, this general information has been used to make educated guesses about the possible behavior of terrorist groups engaged in hostile operations. In addition, such information has often been utilized to assist in the conduct of negotiations with terrorist groups for the cessation of hostilities or the release of hostages.

c. In several instances psychiatric and psychobiographic profiles have been developed on leaders of large terrorist organizations to provide high-level U.S. officials with insight into the personalities and suspected motivations of such leaders. Efforts like these and others which attempt to improve the process of terrorist behavior prediction appear to merit additional investigation and need to be extended to a greater number of what might be termed "participating terrorists." It is this problem which LSR research on terrorism intends to address. In effect, a study will be designed to develop predictive data on as large a population of known terrorists as possible. The data to be collected will characterize individual terrorists and hopefully will provide a semi-objective means for predicting the behavior of individual terrorists. Such knowledge should transcend the boundaries of terrorist group membership and be useful if the individual shifts his loyalties from one group to another. In effect, we would hope to move the state-of-the-art away from the realm of educated guesses by developing methodologies which can be employed to predict behavior.

d. Our approach will consist of employing presently-used predictive techniques such as: [redacted] to gather information on known terrorists who have been jailed for participation in known terrorist activities. Where possible, we will avail ourselves of data made available by our clandestine services. A contractor with access to

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SUBJECT: Office of Research and Development

jailed terrorists will be retained if the clandestine services cannot support the effort. Our intent and hope are to use in-house resources to collect the data and to employ an existing contractor familiar with the tests in question to analyze them.

e. Once the data have been collected and analyzed, experts will use the information evolved to predict terrorist behavior in known scenarios. These predictions will then be compared with the behavior that actually occurred.

3. The second program involving terrorism is one planned by the Problems Analysis Staff. It will include an exploratory effort to examine the nature of terrorism in the next decade. This program, Future Global Perspectives (\$75,000), will focus on the development of useful approaches for generating plausible long-range scenarios on a global basis. The results will be used as an input for long-range intelligence planning activities. The terrorism aspect will derive from examination of the scenarios to identify alternative patterns of regional change over the next decade in order to assess terrorist threats which might emerge. The reason for identifying potential future terrorist threats is to provide some degree of early warning so that planning decisions can be made about counter-terrorism activities.

  
Frank A. Briglia

Acting Director

of

Research and Development

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## ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Office of Research and Development

DD/S&T# 4673-76

FROM:

AD/ORD

EXTENSION

NO.

ORD-2313-76

DATE

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

RECEIVED

FORWARDED

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SA/DDCI

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UNCLASSIFIED	CONFIDENTIAL	SECRET	
<b>OFFICIAL ROUTING SLIP</b>			
TO	NAME AND ADDRESS	DATE	INITIALS
1	Special Assistant/DDCI		
2	Room <input type="text"/>		
3			
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ACTION	DIRECT REPLY	PREPARE REPLY	
APPROVAL	DISPATCH	RECOMMENDATION	
COMMENT	FILE	RETURN	
CONCURRENCE	INFORMATION	SIGNATURE	
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76-3626/2

15 OCT 1976

MEMORANDUM FOR: Special Assistant/DDCI

SUBJECT: Coordination of Research Effort Against  
International Terrorism

REFERENCE: ER 76-3626, Same Subject, 5 October 1976

The Office of Scientific Intelligence has neither existing research projects nor research projects planned at this time on international terrorism. You may be interested, however, in several studies which we recently published on decisionmaking in the Palestine Liberation Organization. While the studies were not primarily concerned with the terrorist activities of the Fatah/PLO, their conclusions concerning the dynamics of decisionmaking are applicable to decisions concerning terrorism. Let us know if you wish copies of these studies.

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Acting Director  
Scientific Intelligence

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Approved For Release 2002/09/04 :		CIA-RDP79

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Approved For Release 2002/09/04 : CIA-RDP79		119

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Executive Registry
76-3626/1

1-13

13 October 1976

25X1A

MEMORANDUM FOR: [REDACTED], SA/DDCI

FROM : Lewis J. Lapham  
Director of Political Research

SUBJECT : Scope of OPR's Current and Projected Research  
Effort Against International Terrorism

REFERENCE : SA/DDCI Memorandum of 5 October 1976,  
Subject: Coordination of Research Effort  
Against International Terrorism

1. Recognizing that international terrorism is a relatively significant factor in world politics, OPR has completed "International and Transnational Terrorism Diagnosis and Prognosis," PR 76 10030, April 1976, and has built and made available to others a data bank of terrorist incidents, [REDACTED]. However, OPR does not cover the subject on a continuing basis. The Office's current effort in this field is limited to preparing an updated summary of PR 76 10030 for inclusion in the overview of key global issues that is scheduled for publication in January 1977. Bibliographies of classified and unclassified research on terrorism are also in preparation.

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2. OPR does, however, have a follow-on study to PR 10030 "in reserve." Tentatively titled "Contemporary Transnational Terrorism: The Problem of Cross-Border Coordination and Support," it was developed as far as the prospectus stage by [REDACTED] with [REDACTED] assistance--last spring. Since then, other priorities have intervened.

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3. A copy of the draft prospectus is attached for your information. OPR hopes to revive the project at a future date.

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[REDACTED]

Lewis J. Lapham

Attachment: Draft Prospectus

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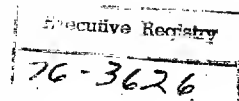
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Approved For Release 2002/09/04 : CIA-RDP79M00467A002500090007-9



5 October 1976

*XRef. 76-5277*

MEMORANDUM FOR: Director of Medical Services  
Director of Scientific Intelligence  
Director of Political Research  
Director of Technical Service  
Acting Director of Research and Development

25X1A

FROM : , SA/DDCI

SUBJECT : Coordination of Research Effort Against  
International Terrorism

25X1A

REFERENCES : a.  23 August 1976

b. NFIB-D-9.9/1, 23 September 1976

1. In line with my responsibility for coordinating the Agency effort on the terrorism target per references a and b, I am making an effort to ensure that research projects in this field avoid duplication and are fully relevant to the needs of the consumers. Therefore, I would very much appreciate it if your office could let me have a brief report covering the following points:

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Agency both under governmental and private auspices to which various elements within the Agency are being asked to send participants. I would appreciate it if your office would touch base with me before accepting such invitations so that we can be sure some coordinated thought is given to who should attend and to the nature of their role.



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Attachments: References

25X1A

SA/DDCI [redacted] 5 Oct 76)

Distribution:

- 1 - Each Addressee
- 1 - DCI
- 1 - DDCI
- 1 - ER
- 1 - SA/DDCI

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**CONFIDENTIAL**



C-O-N-F-I-D-E-N-T-I-A-L

This Notice Expires 1 September 1977

LIAISON

[REDACTED]

25X1A

23 August 1976

AGENCY LIAISON WITH DEPARTMENT OF STATE  
ON INTERNATIONAL TERRORISM

25X1A Effective immediately, [REDACTED], Special Assistant to the DDCI, is designated the Agency's principal official through whom liaison will be conducted with the Department of State on matters concerning the combat of international terrorism. [REDACTED] will work closely with Ambassador L. Douglas Heck, director of a new office in the Department of State for counterterrorism and Coordinator of the Cabinet Committee Working Group on terrorism. All Agency liaison with Ambassador Heck concerning international terrorism will be conducted through [REDACTED]

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[REDACTED]

25X1A

E. H. Knoche

Deputy Director of Central Intelligence

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CL BY: [REDACTED]

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NATIONAL FOREIGN INTELLIGENCE BOARD

Attachment

NFIB-D-9.9/1

21 September 1976

MEMORANDUM FOR NATIONAL FOREIGN INTELLIGENCE BOARD PRINCIPALS

FROM : George Bush  
Chairman

SUBJECT: Intelligence Needed to Combat International Terrorism

1. The Secretary of State has advised me of his belief that the urgency and magnitude of the international terrorism problem require a strengthening of inter-departmental machinery designed to deal with this threat. He has appointed Ambassador L. Douglas Heck as Director of a newly structured State Department office to combat terrorism and designated Ambassador Heck to serve as the Coordinator of the Cabinet Committee Working Group on Terrorism. The Secretary has requested that I participate with his representatives in exploring ways in which the management and coordination of our overall effort to deal with acts of international terrorism can be improved.

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4. I have designated [ ] as my representative in dealing with the international terrorism problem, and have requested that he work with [ ] USAF (Retired), of my Intelligence Community Staff, on Community aspects of the problem.

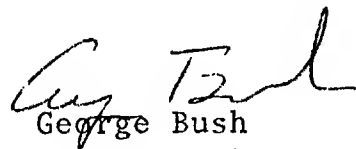
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5. I invite you to provide comments and suggestions to [ ] as to how we might improve our management and coordination arrangements so as to enhance responsiveness of the Intelligence Community to needs of the U.S. Government in this problem area. I will ask [ ] to keep the NFIB posted on developments.

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George Bush

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USE ONLY

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Approved For Release 2002/09/04 : CIA-RDP79M00467A002500090007-9

# ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Office of Medical Services Research Efforts on International Terrorism

FROM:

Director of Medical Services  
Room [ ] Headquarters

EXTENSION

NO.

DATE

19 October 1976

TO: (Officer designation, room number, and building)

DATE

OFFICER'S  
INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

RECEIVED

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1. Deputy Director for Administration  
Room [ ] Headquarters

19 OCT 1976

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3. Special Assistant to the  
Deputy Director of Central Intelligence  
Room [ ] Headquarters

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may be profitable  
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an report from  
the [ ]